

Relationship Trust

13 Common Behaviors of High Trust Leaders

DO

1. Talk Straight Communicate clearly so you cannot be misunderstood; Declare your intent. 2. Demonstrate Respect Act with fairness, kindness, love and civility. 3. Create Transparency Be real and genuine; err on the side of full disclosure. 4. Right Wrongs *Make restitution instead of just apologizing;* apologize quickly; demonstrate humility. 5. Show Loyalty Give credit to others freely; speak about others as if they were present. 6. Deliver Results Define results up front so they are easy to measure; be on time, on budget, etc. 7. Get Better Continuously learn, grow improve so others build confidence in your ability to succeed. 8. Confront Reality Take the tough issues head on; lead courageously in uncomfortable discussions. 9. Clarify Expectations Create shared vision and agreement up front; renegotiate if necessary but don't violate expectations once they've been validated. **10.Practice Accountability** Hold yourself and others accountable. **11.Listen First** Genuinely listen to understand another's thoughts and feelings; don't presume you know what matters to others. **12.Keep Commitments** Do what you say you will do. **13.Extend Trust** To create reciprocity; conditionally to those earning your trust; abundantly to those who have earned your trust.

DO NOT

Spin, flattery, withhold information; don't manipulate people or facts, or leave false impressions.

Fake respect or concern.

Show respect and concern only for those who can do something for you; pretend things are different than they are.

Cover up mistakes; deny or justify wrongs.

Take credit where it's not due or downplay another's contribution; badmouth others behind their back.

Make excuses for not delivering.

Pretend you are learning but never produce.

Ignore problems and avoid conflict.

Leave expectations undefined or vague.

Not take responsibility; point fingers.

Speak first, listen last or not at all; pretend to listen while only waiting to speak and give your opinion.

Break commitments; make vague, unreliable commitments or never make them at all.

Withhold trust; extend false trust by giving others responsibility without authority or resources to complete the task.